



Air Products at a Glance

Forward-Looking Statements

This presentation contains “forward-looking statements” within the safe harbor provisions of the Private Securities Litigation Reform Act of 1995, including statements about earnings and capital expenditure guidance, business outlook and investment opportunities. These forward-looking statements are based on management’s expectations and assumptions as of the date of this presentation and are not guarantees of future performance. While forward-looking statements are made in good faith and based on assumptions, expectations and projections that management believes are reasonable based on currently available information, actual performance and financial results may differ materially from projections and estimates expressed in the forward-looking statements because of many factors, including those disclosed in our most recent earnings release and Annual Report on Form 10-K as well as in our other filings with the U.S. Securities and Exchange Commission. Except as required by law, the Company disclaims any obligation or undertaking to update or revise any forward-looking statements contained herein to reflect any change in the assumptions, beliefs, or expectations or any change in events, conditions, or circumstances upon which any such forward-looking statements are based.

Non-GAAP Financial Measures

This presentation and the discussion on the accompanying conference call contain certain financial measures that are not prepared in accordance with U.S. generally accepted accounting principles (“GAAP”). We have posted to our investor [website](#), in the relevant Earnings Release section, reconciliations of these non-GAAP financial measures to the most directly comparable financial measures prepared in accordance with GAAP. Management believes these non-GAAP financial measures provide investors, potential investors, securities analysts, and others with useful information to evaluate our business because such measures, when viewed together with our GAAP disclosures, provide a more complete understanding of the factors and trends affecting our business. The non-GAAP financial measures supplement our GAAP disclosures and are not meant to be considered in isolation or as a substitute for the most directly comparable measures prepared in accordance with GAAP. These measures may not be comparable to similarly titled measures used by other companies.

Air Products is a global industrial gases company with advantaged supply positions in meaningful industries and products



12.0

billion dollars in FY25 sales



40+

consecutive years of dividend growth



#1

hydrogen supplier in the world



>85

years in business



~50

countries where we operate



250,000

customers



1,800

miles of industrial gas pipeline



750+

production facilities



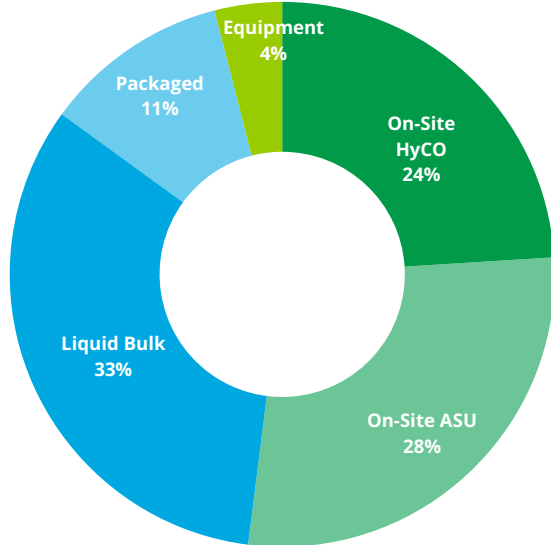
30+

industries served

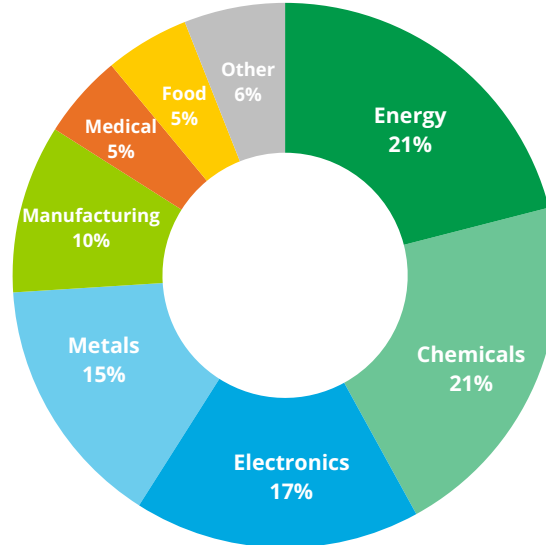
Balanced portfolio with diverse supply mode and end market presence

FY25 Sales = \$12.0 billion

Sales by Supply Mode (%)

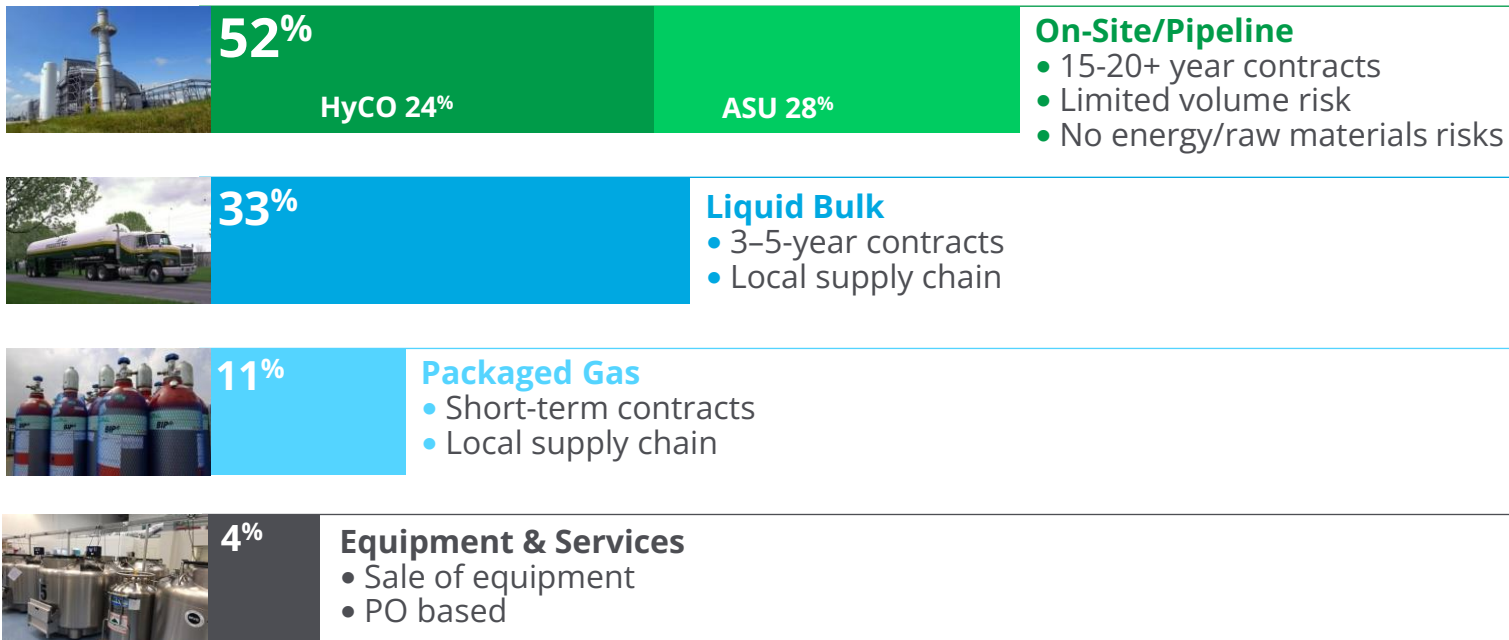


Sales by End Market (%)



Pioneered the on-site model which continues to be the largest percentage of the sales mix

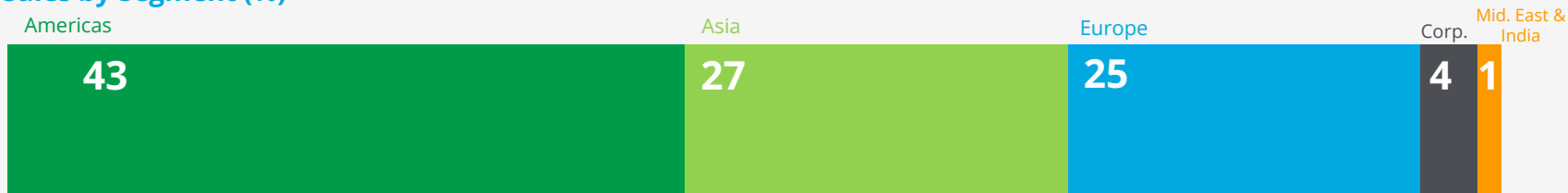
FY25 Sales = \$12.0 billion



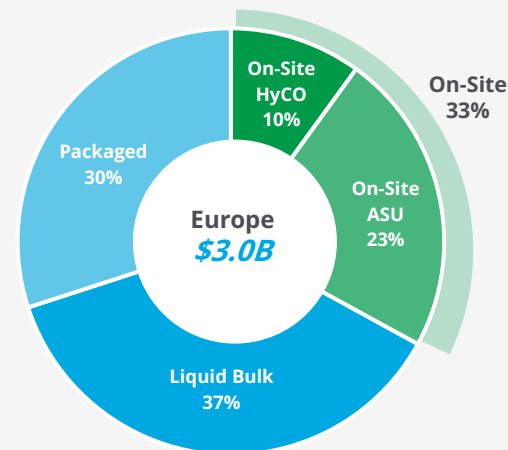
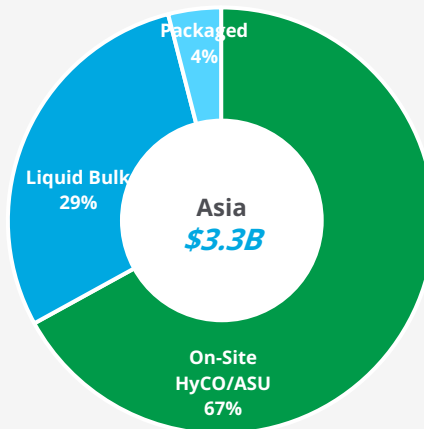
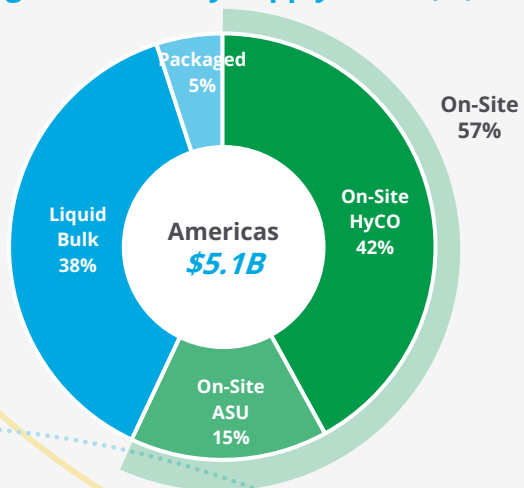
Strong positions in every regional segment with supply mode diversity

FY25 Sales = \$12.0 billion

Sales by Segment (%)



Segment Sales by Supply Mode (%)



Diverse portfolio with well-established global presence

FY25 Sales = \$12.0 billion

